



PETRONAS

PETRONAS DAGANGAN BERHAD QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025



QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

The Board of Directors of PETRONAS Dagangan Berhad (the "Group") is pleased to announce the following Unaudited Condensed Consolidated Financial Statements for the Group for the fourth quarter and year ended 31 December 2025 which should be read in conjunction with the accompanying explanatory notes on pages 6 to 17.

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

In RM'000	Note	Individual quarter ended 31 December		Year ended 31 December	
		2025	2024	2025	2024
Revenue	B1	10,578,502	8,992,737	38,269,332	37,950,762
Operating profit		365,886	359,554	1,534,167	1,548,142
Finance costs		(5,855)	(6,057)	(15,880)	(13,062)
Share of profit/(loss) after tax of equity accounted associates and joint ventures		1,322	8,295	12,690	(4,418)
Profit before taxation	B1	361,353	361,792	1,530,977	1,530,662
Taxation	B4	(88,078)	(101,443)	(394,495)	(414,030)
PROFIT FOR THE PERIOD/YEAR, REPRESENTING TOTAL COMPREHENSIVE INCOME FOR THE PERIOD/YEAR		273,275	260,349	1,136,482	1,116,632
Profit attributable to:					
Shareholders of the Company		258,882	249,062	1,099,162	1,086,628
Non-controlling interests		14,393	11,287	37,320	30,004
PROFIT FOR THE PERIOD/YEAR, REPRESENTING TOTAL COMPREHENSIVE INCOME FOR THE PERIOD/YEAR		273,275	260,349	1,136,482	1,116,632
Earnings per ordinary share - basic (sen)	B11	26.1	25.1	110.6	109.4

The Unaudited Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying explanatory notes attached to these Condensed Consolidated Financial Statements.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

<i>In RM'000</i>	Note	As at 31 December 2025	As at 31 December 2024
ASSETS			
Property, plant and equipment		4,117,272	3,995,256
Investments in associates		2,131	2,339
Investments in joint ventures		73,494	55,630
TOTAL NON-CURRENT ASSETS		4,192,897	4,053,225
Trade and other inventories		112,486	168,533
Trade and other receivables		2,022,622	4,763,460
Cash and cash equivalents		4,754,921	2,114,078
		6,890,029	7,046,071
Assets classified as held for sale		945	16,384
TOTAL CURRENT ASSETS		6,890,974	7,062,455
TOTAL ASSETS	B1	11,083,871	11,115,680
EQUITY			
Share capital		993,454	993,454
Reserves		4,973,827	4,977,399
Total Equity Attributable to Shareholders of the Company		5,967,281	5,970,853
Non-controlling interests		84,197	98,327
TOTAL EQUITY	B1	6,051,478	6,069,180
LIABILITIES			
Borrowings	B6	89,383	95,204
Deferred tax liabilities		54,222	72,741
Other long-term liabilities and provisions		49,311	45,354
TOTAL NON-CURRENT LIABILITIES		192,916	213,299
Trade and other payables		4,639,472	4,732,328
Borrowings	B6	73,578	12,758
Taxation		126,427	88,115
TOTAL CURRENT LIABILITIES		4,839,477	4,833,201
TOTAL LIABILITIES	B1	5,032,393	5,046,500
TOTAL EQUITY AND LIABILITIES		11,083,871	11,115,680
Net assets per share attributable to ordinary equity holders of the Parent (RM)		6.01	6.01

The Unaudited Condensed Consolidated Statement of Financial Position should be read in conjunction with the accompanying explanatory notes attached to the Condensed Consolidated Financial Statements.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Attributable to Shareholders of the Company				Non-controlling Interests	Total Equity
	Non-distributable	Distributable		Total		
<i>In RM'000</i>	Share Capital	Capital Reserves	Retained Profits			
At 1 January 2025	993,454	(305)	4,977,704	5,970,853	98,327	6,069,180
Profit for the year, representing total comprehensive income for the year	—	—	1,099,162	1,099,162	37,320	1,136,482
Total comprehensive income for the year	—	—	1,099,162	1,099,162	37,320	1,136,482
Dividends paid	—	—	(1,102,734)	(1,102,734)	(51,450)	(1,154,184)
At 31 December 2025	993,454	(305)	4,974,132	5,967,281	84,197	6,051,478
At 1 January 2024	993,454	(305)	4,775,250	5,768,399	68,323	5,836,722
Profit for the year, representing total comprehensive income for the year	—	—	1,086,628	1,086,628	30,004	1,116,632
Total comprehensive income for the year	—	—	1,086,628	1,086,628	30,004	1,116,632
Dividends paid	—	—	(884,174)	(884,174)	—	(884,174)
At 31 December 2024	993,454	(305)	4,977,704	5,970,853	98,327	6,069,180

The Unaudited Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying explanatory notes attached to these Condensed Consolidated Financial Statements.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

<i>In RM'000</i>	Note	Year ended 31 December 2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before taxation		1,530,977	1,530,662
Adjustments for:			
Depreciation and amortisation		486,924	475,309
Net impairment losses/(reversals) on:			
– Trade and other receivables		8,277	(12,092)
– Property, plant and equipment		4,384	9,796
Share of (profit)/loss after tax of equity accounted associates and joint ventures		(12,690)	4,418
Net gain on disposal of property, plant and equipment		(3,666)	(2,377)
Write-off of:			
– Trade and other receivables		4,056	1,045
– Property, plant and equipment		3,709	22,923
– Trade and other inventories		92	–
Interest income		(193,699)	(160,852)
Finance costs		15,880	13,062
Net unrealised (gain)/loss on foreign exchange		(142)	1,972
Inventories written down to net realisable value ("NRV")		2,894	3,732
Operating profit before changes in working capital		1,846,996	1,887,598
Trade and other receivables		2,743,943	881,863
Trade and other inventories		53,061	(23,520)
Trade and other payables		(90,434)	(622,757)
Cash generated from operations		4,553,566	2,123,184
Taxation paid		(374,702)	(353,938)
Net cash generated from operating activities	B1	4,178,864	1,769,246
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest income		193,699	160,852
Purchase of property, plant and equipment		(491,695)	(375,462)
Investment in a joint venture		(6,766)	–
Proceeds from disposal of property, plant and equipment		7,494	2,922
Net cash used in investing activities	B1	(297,268)	(211,688)

The Unaudited Condensed Consolidated Statement of Cash Flows should be read in conjunction with the accompanying explanatory notes attached to the Condensed Consolidated Financial Statements.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

<i>In RM'000</i>	Note	Year ended 31 December 2025	2024
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividends paid		(1,102,734)	(884,174)
Dividends paid to non-controlling interest		(51,450)	—
Repayment of Sukuk facilities	B6	—	(1,000)
Payment of lease liabilities	B6	(73,630)	(56,566)
Profit margin paid on Sukuk facilities	B6	—	(21)
Interest paid on lease liabilities	B6	(12,939)	(8,772)
Net cash used in financing activities	B1	(1,240,753)	(950,533)
Net increase in cash and cash equivalents		2,640,843	607,025
Increase in cash and cash equivalents restricted		(38,861)	(37,563)
Cash and cash equivalents at beginning of the year		2,048,299	1,478,837
Cash and cash equivalents at end of the year		4,650,281	2,048,299
Cash and cash equivalents			
Cash and bank balances		4,754,921	2,114,078
Less: Cash and cash equivalents restricted		(104,640)	(65,779)
		4,650,281	2,048,299

The Unaudited Condensed Consolidated Statement of Cash Flows should be read in conjunction with the accompanying explanatory notes attached to the Condensed Consolidated Financial Statements.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134

A1 BASIS OF PREPARATION

The condensed financial statements have been prepared using historical cost basis.

The condensed financial statements are unaudited and have been prepared in accordance with IAS 34 *Interim Financial Reporting*, MFRS 134 *Interim Financial Reporting* and paragraph 9.22 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. They should be read in conjunction with the Audited Financial Statements and the accompanying notes for the year ended 31 December 2024. The explanatory notes attached to these condensed consolidated financial statements provide an explanation of events and transactions that are significant to the understanding of the changes in the financial position and performance of the Group since the year ended 31 December 2024.

Within the context of these financial statements, the Group comprises the Company and its subsidiaries, and the Group's interest in its associates and its joint ventures as at and for the year ended 31 December 2025.

A2 MATERIAL ACCOUNTING POLICIES

The financial information presented herein has been prepared in accordance with the accounting policies to be used in preparing the annual consolidated financial statements for 31 December 2025 under the MFRS framework. These policies do not differ significantly from those used in the audited consolidated financial statements for the year ended 31 December 2024 except as disclosed below.

During the financial period, the Group has adopted the following Amendments to MFRS ("pronouncement") that has been issued by the Malaysian Accounting Standards Board ("MASB").

Effective for annual periods beginning on or after 1 January 2025

Amendments to MFRS 121 *The Effects of Changes in Foreign Exchange Rates (Lack of Exchangeability)*

The initial application of the above pronouncement does not have any material impact to the consolidated financial statements of the Group.

A3 AUDIT REPORT OF PRECEDING ANNUAL FINANCIAL STATEMENTS

The audited financial statements of the Group for the year ended 31 December 2024 were not subject to any audit qualification.

A4 SEASONAL OR CYCLICAL FACTORS

The Group's operations in relation to sales volume are not significantly affected by seasonal or cyclical fluctuations of the business/industry.

A5 EXCEPTIONAL ITEMS

There were no exceptional items during the period under review.

A6 MATERIAL CHANGES IN ACCOUNTING ESTIMATES

There were no material changes in estimates of the amounts reported in the most recent annual financial statements of the Group for the year ended 31 December 2024 that may have a material effect on the results of the period under review.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134 (continued)

A7 CAPITAL COMMITMENTS

Capital expenditures which have not been provided for at the end of each reporting period are as follows:

<i>In RM'000</i>	As at 31 December 2025	As at 31 December 2024
Approved and contracted for	83,096	68,579
Approved but not contracted for	481,094	365,754
	564,190	434,333

A8 BORROWINGS AND DEBT SECURITIES

There were no material issuance, cancellations, repurchases, resale and repayments of borrowings and debt securities for the period under review, except as disclosed in B6.

A9 DIVIDENDS PAID

During the period under review, the following dividend payments were made:

<i>In RM'000</i>	As at 31 December 2025	As at 31 December 2024
2023		
Quarter 4: interim dividend of 27 sen per ordinary share	—	268,233
2024		
Quarter 1: interim dividend of 18 sen per ordinary share	—	178,822
Quarter 2: interim dividend of 20 sen per ordinary share	—	198,690
Quarter 3: interim dividend of 24 sen per ordinary share	—	238,429
Quarter 4: interim dividend of 25 sen per ordinary share	248,363	—
Quarter 4: special dividend of 20 sen per ordinary share	198,691	—
2025		
Quarter 1: interim dividend of 20 sen per ordinary share	198,691	—
Quarter 2: interim dividend of 22 sen per ordinary share	218,560	—
Quarter 3: interim dividend of 24 sen per ordinary share	238,429	—
	1,102,734	884,174

A10 OPERATING SEGMENTS

The Group's reportable operating segments comprise Retail, Commercial and Convenience Businesses. Each reportable segment offers different services and requires different marketing strategies.

For each of the reportable segments, the Group's chief operating decision maker which is the Board of Directors of the Company, reviews internal management reports at least on a quarterly basis.

- Retail — consists of sales and purchases of petroleum products to the retail sector.
- Commercial — consists of sales and purchases of petroleum products and provision of services to the commercial sector.
- Convenience — comprises mainly non-fuel business activities.

Revenues derived from petroleum products are predominantly sold to the retail and commercial sectors in Malaysia which have been disclosed in the Operating Segment. In this respect, no further disaggregation of revenue is presented.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134 (continued)

A10 OPERATING SEGMENTS (continued)

Effective 2025, specific business related to fuel in Setel Ventures Sdn. Bhd. is being classified under Retail Segment. Accordingly, certain comparative figures have been reclassified to conform with current year presentation.

Results for the year ended 31 December

In RM'000

Business Segments	2025			
	Retail	Commercial	Convenience	Group
Revenue	20,482,621	17,532,934	253,777	38,269,332
Depreciation and amortisation	388,129	77,549	21,246	486,924
Other income	219,871	128,549	5,586	354,006
Operating profit for reportable segments	653,214	759,210	121,743	1,534,167
Finance costs	(7,712)	(8,010)	(158)	(15,880)
Share of profit after tax of equity accounted associates and joint ventures				12,690
Profit before taxation				1,530,977

In RM'000

Business Segments	2024			
	Retail	Commercial	Convenience	Group
Revenue	20,229,154	17,434,798	286,810	37,950,762
Depreciation and amortisation	380,506	70,231	24,572	475,309
Other income	200,198	110,889	5,022	316,109
Operating profit for reportable segments	823,186	611,826	113,130	1,548,142
Finance costs	(5,612)	(7,263)	(187)	(13,062)
Share of loss after tax of equity accounted associates and joint ventures				(4,418)
Profit before taxation				1,530,662

A11 VALUATIONS OF PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment except for freehold land are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Freehold land is stated at cost less accumulated impairment losses, if any.

A12 CHANGES IN THE COMPOSITION OF THE GROUP

In April 2025, the Group incorporated a wholly owned subsidiary, PDB Growth Solutions Sdn. Bhd. ("PGSSB"), which was established as an investment holding company for the Group.

In May 2025, the Group via PGSSB, incorporated Blueshark Malaysia Sdn. Bhd. ("BMSB"), a wholly owned subsidiary. Subsequently in October 2025, BMSB became a joint venture ("JV") company with Blueshark Ecosystem Sdn. Bhd. ("BESB"). The principal activities of this JV company are the distribution of two-wheeler electric vehicles and the provision of battery swap stations in Malaysia.

A13 RELATED PARTY TRANSACTIONS

There were no new significant transactions with related party in addition to the related party transactions disclosed in the audited financial statements for the year ended 31 December 2024.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134 (continued)

A14 DISCONTINUED OPERATIONS

There were no discontinued operations in the Group during the period under review.

A15 FAIR VALUE INFORMATION

The carrying amounts of cash and cash equivalents and short-term receivables and payables reasonably approximate their fair values due to the relatively short-term nature of these financial instruments.

Fair values are categorised into different levels in a fair value hierarchy based on the input used in the valuation technique as follows:

- Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 - Input other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 - Inputs for the asset or liability that are not based on observable market data (unobservable input).

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the prevailing rate of interest charged on the respective loans at the end of the reporting period.

As at the end of the reporting period, there were no financial instruments carried at fair value.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF MAIN MARKET LISTING REQUIREMENT OF BURSA MALAYSIA SECURITIES BERHAD

B1 REVIEW OF GROUP PERFORMANCE

The Group recorded a Profit Before Tax ("PBT") of RM1,531.0 million, delivering a comparable performance to the previous financial year. Sales volume increased by 2%, driven primarily by strong commercial demand from the aviation sector for Jet A1 as well as Commercial Diesel.

PBT for the current quarter stood at RM361.4 million, which was comparable to Q4 2024. This was mainly due to less favourable movements in MOPS prices and higher expenditure, offset by higher sales volume in line with stronger demand from Jet A1 as well as higher Mogas sales following implementation of BUDI95.

a) Performance of the current year against last year

In RM' Mil	Year ended								
	Retail			Commercial			Convenience		
	Dec 2025	Dec 2024	Var %	Dec 2025	Dec 2024	Var %	Dec 2025	Dec 2024	Var %
Revenue	20,482.6	20,229.2	1	17,532.9	17,434.8	1	253.8	286.8	(12)
Profit before taxation	645.5	817.6	(21)	751.2	604.6	24	121.6	112.9	8

In RM' Mil	Year ended Group		
	Dec 2025	Dec 2024	Var %
Revenue	38,269.3	37,950.8	1
Profit before taxation	1,531.0	1,530.7	0.02

Group

The Group's revenue for the year stood at RM38,269.3 million, higher by RM318.5 million or 1%, driven by 2% sales volume growth, despite 1% decrease in average selling prices.

The Group recorded a PBT of RM1,531.0 million, marginally higher against last year.

Retail Segment

Retail segment revenue increased by RM253.4 million or 1% contributed by improved average selling prices of 6% negated by a decline in sales volume of 4%.

PBT recorded for the year was RM645.5 million, a decrease of RM172.1 million or 21% attributable to lower gross profit from Mogas in line with less favourable MOPS price trend and reduced demand for Diesel.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF MAIN MARKET LISTING REQUIREMENT OF BURSA MALAYSIA SECURITIES BERHAD (continued)

B1 REVIEW OF GROUP PERFORMANCE (continued)

a) Performance of the current year against last year (continued)

Commercial Segment

Commercial segment recorded an increase in revenue of RM98.1 million or 1% contributed by higher sales volume by 12% mainly from growth in Jet A1 and Diesel, negated by lower average selling prices of 10%.

PBT recorded for the year was RM751.2 million, improved by RM146.6 million or 24% driven by higher gross profit following higher demand for Jet A1 and Diesel, coupled with lower expenditure.

Convenience Segment

Revenue recorded for the year was RM253.8 million, a decrease of RM33.0 million or 12% against last year mainly attributed to lower merchandise sales.

PBT recorded for the year was RM121.6 million, an increase of RM8.7 million or 8% supported by lower expenditure.

b) Performance of the current quarter against the corresponding quarter last year

In RM' Mil	Individual quarter ended								
	Retail			Commercial			Convenience		
	Dec 2025	Dec 2024	Var %	Dec 2025	Dec 2024	Var %	Dec 2025	Dec 2024	Var %
Revenue	5,986.8	4,867.3	23	4,527.0	4,043.5	12	64.7	81.9	(21)
Profit before taxation	114.0	201.1	(43)	220.4	118.7	86	25.7	33.7	(24)

In RM' Mil	Individual quarter ended Group		
	Dec 2025	Dec 2024	Var %
	Revenue	10,578.5	8,992.7
Profit before taxation	361.4	361.8	(0.1)

Group

The Group's revenue for the quarter increased by RM1,585.8 million or 18% mainly contributed by higher average selling prices of 9% and sales volume of 8%.

The Group recorded a PBT of RM361.4 million, which was comparable to Q4 2024 primarily due to less favourable movements in MOPS prices and increase in expenditure, offset by higher demand from Jet A1 and Mogas.

Retail Segment

Retail segment revenue increased by RM1,119.5 million or 23% as a result of higher average selling prices by 18% and sales volume of 4%.

PBT recorded for the quarter was RM114.0 million, a decrease of RM87.1 million or 43% against the corresponding quarter last year, mainly attributed to higher expenditure, coupled with less favourable MOPS price trend.

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FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF MAIN MARKET LISTING REQUIREMENT OF BURSA MALAYSIA SECURITIES BERHAD (continued)

B1 REVIEW OF GROUP PERFORMANCE (continued)

b) Performance of the current quarter against the corresponding quarter last year (continued)

Commercial Segment

Commercial segment recorded an increase in revenue by RM483.5 million or 12% mainly driven by higher sales volume by 12% and comparable average selling prices.

PBT of RM220.4 million was recorded for the quarter, increased by RM101.7 million or 86% against the corresponding quarter last year mainly contributed by higher gross profit arising from positive market environment and improved demand for Jet A1 and Diesel, as well as lower expenditure.

Convenience Segment

Revenue recorded for the quarter was RM64.7 million, decreased by RM17.2 million or 21% mainly due to lower merchandise sales.

PBT recorded for the quarter was RM25.7 million, a decrease by RM8.0 million or 24% attributed to lower gross profit, offset by lower expenditure.

c) Variation of results against preceding quarter

<i>In RM' Mil</i>	Individual quarter ended		
	Dec 2025	Sept 2025	Group Var %
Revenue	10,578.5	9,532.3	11
Profit before taxation	361.4	386.6	(7)

Revenue for the Group increased by RM1,046.2 million or 11% compared with the preceding quarter mainly contributed by higher average selling prices of 11% coupled with sales volume of 0.3%.

The Group recorded PBT of RM361.4 million for the quarter, lower by RM25.2 million or 7% mainly due to higher expenditure, negated by improved gross profit from Commercial segment.

d) Highlight on Consolidated Statement of Financial Position

<i>In RM'000</i>	As at 31 December 2025	As at 31 December 2024	Variance (%)
Total assets	11,083,871	11,115,680	(0.3)
Total equity	6,051,478	6,069,180	(0.3)
Total liabilities	5,032,393	5,046,500	(0.3)
Return on equity (%)	19.0	18.7	2

Total assets recorded at RM11,083.9 million, a drop of RM31.8 million or 0.3% primarily attributable to decrease in trade and other receivables.

Total liabilities decreased by RM14.1 million or 0.3%, mainly due to lower trade and other payables.

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FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF MAIN MARKET LISTING REQUIREMENT OF BURSA MALAYSIA SECURITIES BERHAD (continued)

B1 REVIEW OF GROUP PERFORMANCE (continued)

e) Highlight on Consolidated Statement of Cash Flows

<i>In RM'000</i>	Year ended		Variance (%)
	2025	31 December 2024	
Net cash generated from operating activities	4,178,864	1,769,246	>100
Net cash used in investing activities	(297,268)	(211,688)	40
Net cash used in financing activities	(1,240,753)	(950,533)	31

Net cash generated from operating activities was higher by RM2,409.6 million mainly contributed by subsidy receipts during the year.

Net cash used in investing activities was higher by RM85.6 million mainly due to increase in spending on capital expenditure partially offset by higher interest income earned during the year.

Net cash used in financing activities increased by RM290.2 million mainly due to higher dividends paid during the year.

B2 COMMENTARY ON PROSPECTS

Malaysia's economy is expected to expand in 2026, supported by resilient domestic demand, robust infrastructure investment, rising tourism ahead of Visit Malaysia Year 2026 and continued government initiatives, despite persistent global uncertainties and oversupply concerns that continues to exert pressure on oil prices. Inflation is anticipated to remain modest and stable, providing a favourable macroeconomic environment and sustaining healthy consumer spending.

The Group continues to streamline core strategies and enhance operational efficiency by leveraging deeper customer engagement and vigilant market management. These initiatives are aimed at sustaining growth momentum and competitiveness, while reinforcing market leadership through operational excellence.

As market conditions continue to evolve, the Group remains committed to delivering steady performance and advancing its strategic priorities while navigating ongoing volatility effectively as it enters 2026.

B3 PROFIT FORECAST OR PROFIT GUARANTEE

The Group does not publish any profit forecast or profit guarantee.

B4 TAX EXPENSE

Tax expense comprises the following:

<i>In RM'000</i>	Individual quarter ended		Year ended	
	2025	31 December 2024	2025	31 December 2024
Current tax expenses				
Current period tax	110,226	96,946	413,014	411,159
Deferred tax expenses				
Origination and reversal of temporary differences	(22,148)	4,497	(18,519)	2,871
	88,078	101,443	394,495	414,030

The effective tax rate for individual quarter and cumulative quarter ended 31 December 2025 was 24% and 26% respectively, mainly resulting from non-deductible expenses.

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FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF MAIN MARKET LISTING REQUIREMENT OF BURSA MALAYSIA SECURITIES BERHAD (continued)

B5 STATUS OF CORPORATE PROPOSALS ANNOUNCED

There were no corporate proposals announced as at the date of this report.

B6 BORROWINGS

a) Particulars of the Group's borrowings are as follows:

<i>In RM'000</i>	As at 31 December 2025	As at 31 December 2024
Non-Current		
<i>Secured</i>		
Lease liabilities	89,383	95,204
Current		
<i>Secured</i>		
Lease liabilities	73,578	12,758
	162,961	107,962
<i>In RM'000</i>	As at 31 December 2025	As at 31 December 2024
By Currency		
RM	96,737	105,976
USD	66,224	1,986
	162,961	107,962

The lease liabilities bear interests at rates ranging from 3.51% to 8.43% (2024: 3.41% to 8.43%) per annum.

b) Reconciliation of borrowings arising from financing activities:

<i>In RM'000</i>	As at 1 January 2025	Cash flows		Non-cash changes		As at 31 December 2025
		Net repayment	Interest expenses	Addition	Others	
Lease liabilities	107,962	(73,630)	(12,939)	129,219	12,349	162,961

B7 MATERIAL LITIGATION

There are no material litigations as at the date of this report.

B8 DERIVATIVE FINANCIAL INSTRUMENTS

The Group does not have any material derivative financial instruments since the last audited consolidated financial statements for the year ended 31 December 2024.

B9 FAIR VALUE CHANGES OF FINANCIAL LIABILITIES

The Group does not have any financial liabilities that are measured at fair value for the period under review.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF MAIN MARKET LISTING REQUIREMENT OF BURSA MALAYSIA SECURITIES BERHAD (continued)

B10 DIVIDENDS

The Board has declared an interim dividend of 26 sen per ordinary share amounting to RM258,298,040 and a special dividend of 20 sen per ordinary share amounting to RM198,690,800 for the fourth quarter ended 31 December 2025, payable on 25 March 2026 (Quarter 4 2024: an interim dividend of 25 sen per ordinary share amounting to RM248,363,500 and a special dividend of 20 sen per ordinary share amounting to RM198,690,800).

NOTICE IS HEREBY GIVEN that the interim dividend will be payable on 25 March 2026 to depositors registered in the Records of Depositors at the close of the business on 11 March 2026. A depositor shall qualify for entitlement to the dividends only in respect of:

- Shares transferred into Depositor's Securities Account before 4.30 pm on 11 March 2026 in respect of ordinary transfers.
- Shares bought on the Bursa Malaysia Securities Berhad on a cum entitlement basis according to the rules of the Bursa Malaysia Securities Berhad.

B11 BASIC EARNINGS PER SHARE

Basic earnings per share is derived based on the profit attributable to shareholders of the Company and based on the number of ordinary shares outstanding as at 31 December 2025.

	Individual quarter ended 31 December		Year ended 31 December	
	2025	2024	2025	2024
Profit attributable to shareholders of the Company (RM'000)	258,882	249,062	1,099,162	1,086,628
Number of ordinary shares ('000)	993,454	993,454	993,454	993,454
Earnings per ordinary share (sen)	26.1	25.1	110.6	109.4

As at the date of the statement of financial position, the Company does not have any instruments which may have dilutive impact on the basic earnings per share.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF MAIN MARKET LISTING REQUIREMENT OF BURSA
MALAYSIA SECURITIES BERHAD (continued)

B12 TRADE RECEIVABLES

<i>In RM'000</i>	As at 31 December 2025	As at 31 December 2024
Trade receivables		
– Third party	1,594,304	1,435,645
– Related companies	95,778	255,633
Less:		
– Impairment loss: specific	(20,005)	(52,382)
– Impairment loss: general	(17,020)	(3,316)
	<u>1,653,057</u>	<u>1,635,580</u>
At net		
Not past due	1,598,376	1,571,975
Past due 1 to 30 days	24,304	11,386
Past due 31 to 60 days	7,919	3,195
Past due 61 to 90 days	4,399	2,242
Past due more than 90 days	18,059	46,782
	<u>1,653,057</u>	<u>1,635,580</u>

As at 31 December 2025, the maximum exposure to credit risk arising from trade receivables is represented by the carrying amounts in the statement of financial position.

QUARTERLY REPORT

FOR FOURTH QUARTER AND YEAR ENDED 31 DECEMBER 2025

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF MAIN MARKET LISTING REQUIREMENT OF BURSA MALAYSIA SECURITIES BERHAD (continued)

B13 PROFIT FOR THE PERIOD/YEAR

In RM'000	Individual quarter ended 31 December		Year ended 31 December	
	2025	2024	2025	2024
Profit for the period/year is arrived at after charging:				
Depreciation and amortisation*	114,897	121,325	486,924	475,309
Net impairment losses on trade and other receivables	5,828	—	8,277	—
Net impairment losses on property, plant and equipment	—	—	4,384	9,796
Net loss on disposal of property, plant and equipment	1,235	—	—	—
Net realised loss on foreign exchange	628	265	—	338
Net unrealised loss on foreign exchange	935	1,525	—	1,972
Inventories written down to NRV	41	1,208	2,894	3,732
Inventories written off	—	—	92	—
Property, plant and equipment written off	3,540	2,714	3,709	22,923
Interest on lease liabilities	2,914	1,788	12,939	8,772
Bad debts written off	705	—	4,056	1,045
Profit margin on Sukuk facilities	—	—	—	21
and after crediting:				
Net reversals of impairment loss on trade and other receivables	—	6,115	—	12,092
Net gain on disposal of property, plant and equipment	—	35	3,666	2,377
Net unrealised gain on foreign exchange	—	—	142	—
Net realised gain on foreign exchange	—	—	1,608	—
Interest income	73,369	58,059	193,699	160,852
Income from rental of premises	1,157	803	3,584	2,974

Other disclosure items pursuant to Appendix 9B Note 16 of the Listing Requirements of Bursa Malaysia Securities Berhad are not applicable.

*Includes depreciation on right-of-use assets

B14 AUTHORISED FOR ISSUE

This quarterly report was authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 24 February 2026.

BY ORDER OF THE BOARD

Hazleena Hamzah (LS0010278) (SSM Practising Certificate No. 201908001643)

Norhashema Saleh (MAICSA 7021781) (SSM Practising Certificate No. 202308000073)

Company Secretaries

Kuala Lumpur

24 February 2026